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14 Dec 64

MEMORANDUM FOR: Deputy Director for Science and Technology
SUBJECT: Evaluation of the Defense Intelligence Agency

1. The following information is submitted in response to your memorandum 3143-64, dated 10 December 1964.

This office has limited interface with DIA and is certainly not in a good position to provide an overall evaluation of that organization. It is doubtful that our limited association would provide the basis for any discussion between the DCI and those individuals who will be conducting the evaluation. However, two areas of activity will be briefly summarized for your information.

a. Support to DIA Current Intelligence.

Since formation of FMSAC we have been periodically contacted by DIA personnel charged with preparation of current intelligence information on missile and space events. This is normally done by gray telephone and is completely informal. Such contacts are usually associated with a highly significant missile or space launch, particularly when there is considerable question as to the type of operation or results achieved. The DIA personnel involved seem competent and objective, and they seem genuinely interested in our views. These informal contacts probably minimize disagreements between CIA and DIA in coordinating on CIB items but otherwise are of no particular importance to this agency.

It therefore provides a sizable percentage of the information received by FMSAC on Soviet

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SUBJECT: Evaluation of the Defense Intelligence Agency 25X1A

missile and space events.

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When [REDACTED] was formed, the Secretary of Defense (through the DCI) invited FMSAC to place a full time representative at Fort Meade to assist in coordination between the two centers. Such a representative was recently assigned and the directors of the two centers have reached an agreement as to his duties and responsibilities.

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Although [REDACTED] is relatively new, there has been a noticeable improvement in the tasking of DOD collection equipment, and in that respect it appears to be a worthwhile addition to the intelligence community structure. 25X1A Suggestions and recommendations have been enthusiastically received and generally the relationships are excellent.

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[REDACTED] This is not surprising since to date the staffing pattern has not changed appreciably from that involved prior to the formation of the center.

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for CARL E. DUCKETT
Director

Foreign Missile and Space Analysis Center

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FMSAC: CEDuckett:ps/5781 (14 Dec 64)

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MEMORANDUM FOR: Deputy to DCI for NIPE

SUBJECT: Evaluation of the Defense Intelligence Agency

This memorandum was prepared as a result of the action memorandum No. A-437, dated 30 November 1964. As Chairman of the Guided Missile and Astronautics Intelligence Committee (GMAIC), I have frequent contact with representatives of DIA, but since my contacts are limited to a relatively small segment of the organization, I do not consider that I am in a good position to provide any overall evaluation of its performance. However, the following comments might be helpful in such an evaluation.

Based on a USIB decision, the membership of GMAIC was not changed as a result of the change in Board structure, thus the military departments as well as DIA still have full membership. The DIA member is highly competent, but he is handicapped in that there is no appreciable missile and space analysis capability within the DIA. He must therefore rely on analysis performed by the military departments. Since I have direct access to that analysis capability through the military department members, it is unusual that the DIA member can really make a direct contribution to our activities. In a couple of cases, senior individuals in DIA attempted to interfere with committee actions, particularly when the analytical organizations in the military departments were requested to undertake a special study in direct support of GMAIC requirements. Some rather blunt conversation between myself and these officials seemed to solve the problem, and there has been no difficulty in the past several months.

DIA has been studying the overall Defense Department missile and space analysis function for the past year, and I understand it has recently decided to considerably reduce the amount of duplication now existing between the various agencies involved. For example, the tentative decision has been reached to largely eliminate Army analysis of

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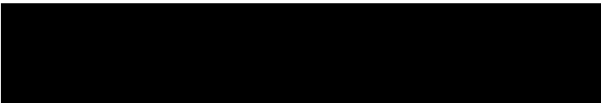
SUBJECT: Evaluation of the Defense Intelligence Agency

Soviet ICBM and space vehicles and to leave primary responsibility to the Air Force. If this decision is final and such action is taken, it will tend to reduce the effectiveness of GMAIC. Past performance has indicated that no one agency has consistently arrived at the right answer, and in some of the more crucial questions, such as size of Soviet ICBM's, the Air Force batting average isn't too good. I believe GMAIC has been fairly effective in resolving some of these issues since it had free access to the views of all organizations. I have considerable concern that DIA intends to channel more and more of the analysis effort through their staff, making it more difficult for the committee to get the benefit of minority views. If this, in fact, comes about, it will deprive the committee of much of the technical support needed to perform its mission.

If I put myself in the position of a user of DIA missile and space information, I consider their in-house capability very limited and of marginal value in solving the highest priority technical problems. Representatives of the DIA Production Center serve on a number of the committee working groups but seem to have detailed knowledge only in the areas of Soviet missile production and non-Soviet missile problems, particularly China. In other areas, such as technical characteristics of weapon systems, DIA working group members rely entirely on military department information, and since these departments are also on the working groups, DIA adds little, if anything, to the working group product.

It is recognized that some of the potential problems discussed above are treated from a rather selfish GMAIC point of view and that the proposed DIA actions may, in fact, be justified from the point of view of economy and efficiency.

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CARL E. DUCKETT
Chairman
Guided Missile and Astronautics
Intelligence Committee

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15 December 1964

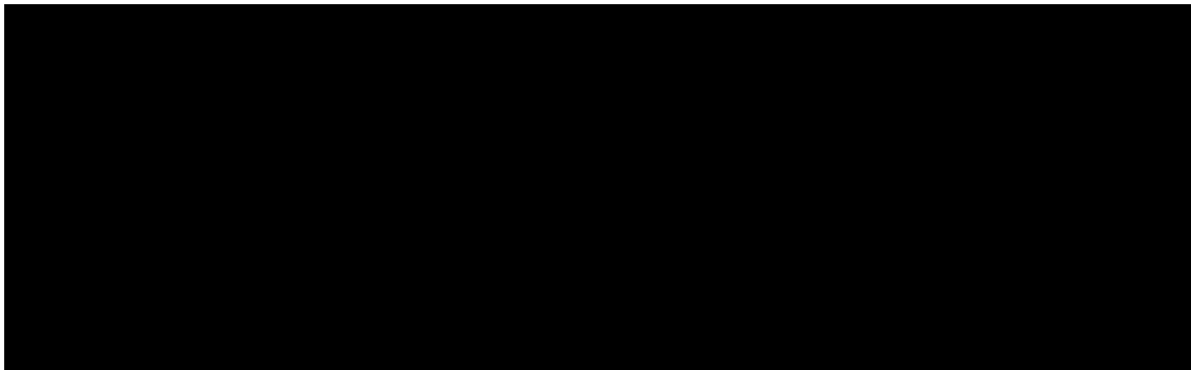
MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Evaluation of DIA

REFERENCE : Action Memorandum No. A-437, 30 Nov 64

1. In response to the reference memorandum, the DD/S&T has reviewed the status of its relations with the DIA to identify any major problem area or significant improvements which may serve as a basis for pending discussions between the DCI and Admiral Wellborn. Briefly, it appears that as one moves from research and development programs through collection operations to analytical, production and estimative programs, the effectiveness of collaboration and coordination and the quality of the DIA community contribution progressively deteriorates.

2. Research and Development - Since your exchange of correspondence with the Deputy Director, DIA, in February and March, 1964, which created a formal mechanism for the coordination of R&D, and since the reorganization of DIA to provide for central management of intelligence-oriented research performed by the Services, the DIA participation has improved. DIA now is in the position to serve as an effective focal point for coordination, having improved knowledge and control of relevant DOD research programs. Information exchanges between CIA and DIA coordinators are more effective and meaningful and increasingly reflect the spirit of the agreement reached between General Fitch and yourself.



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SUBJECT: Evaluation of DIA

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On the other hand, our Foreign Missile and Space Analysis Center (FMSAC) reports a noticeable improvement in the tasking of DOD collection assets as a result of the creation of [REDACTED]

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[REDACTED] FMSAC has assigned a full time representative to [REDACTED] at the invitation of the Secretary of Defense. CIA suggestions and recommendations have been well received and the working relations between FMSAC and [REDACTED] appear to be harmonious.

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4. Production and Estimating - In intelligence production and estimative activities related to foreign scientific and technical programs, the DIA contribution has not been impressive. [REDACTED]

[REDACTED] As a result, the DIA contribution to the production of the USIB S&T committee, and especially participation in the National Intelligence Estimates programs, is extremely limited. In our opinion, if this situation continues, the Office of Scientific Intelligence in DD/S&T will have to assume a greater role in direct support of the JAERC, GMAIC and SIC because of the inability of DIA to respond to the needs of these committees in a timely and effective manner.

Albert D. Wheelon
Deputy Director
for
Science and Technology

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DD/S&T 3143-64

10 December 1964

MEMORANDUM FOR: Assistant Director/Scientific Intelligence
Acting Assistant Director/Research and
Development
Assistant Director/ELINT
Director, FMSAC
Chairman, COMOR

SUBJECT: Evaluation of the Defense Intelligence
Agency

1. Attached for your information is a copy of Action Memorandum A-437 concerning the above subject.

2. You will note that the Executive Director has requested that "Agency views" be forwarded to his attention by close of business on 4 December. Note further that the memorandum states the DCI has requested Mr. Bross to solicit background material on community views in regard to DIA.

3. The Directorate has withheld preparation of the requested views pending receipt of more precise guidance which we had hoped would be forthcoming. In the absence of such guidance, it is now necessary to proceed forthwith with the preparation of such comments.

4. Will you please give your immediate attention, as indicated below, to preparing brief and concise statements of your position, addressed as indicated:

a. OSI

- (1) A paper addressed to DD/S&T giving forth the views of OSI.
- (2) A paper by Dr. Chamberlain to the Deputy to DCI for NIPE setting forth his views as Chairman of JAEIC.

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- (3) A paper by [REDACTED] to the D/DCI/NIFE setting forth his views as Chairman of SIC.

b. FMSAC

- (1) A paper addressed to DD/S&T giving forth the views of FMSAC.
- (2) A paper by Mr. Duckett to the D/DCI/NIFE setting forth his views as Chairman of GNAIC.

c. ORD

- (1) A paper addressed to DD/S&T giving forth the views of ORD.
- (2) A separate paper from Mr. Chapman addressed to the Executive Director in Mr. Chapman's coordinating role on research undertakings between CIA and DIA.

d. OEL

A paper addressed to DD/S&T giving forth the views of OEL.

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e. COMOR

A paper by [REDACTED] to the D/DCI/NIFE setting forth his views as Chairman of COMOR.

5. Receipt of the above material is requested no later than close of business, Monday, 14 December, and we would appreciate every effort being made to have the material submitted to us by close of business, Friday, 11 December.

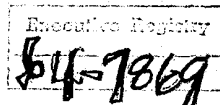
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Signed: John W. [REDACTED]

[REDACTED]
Executive Officer
Directorate of
Science and Technology

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OFFICE OF THE DIRECTOR

Action Memorandum No. A-437

Date 30 November 1964

TO : Deputy Director/Intelligence
Deputy Director/Plans
Deputy Director/Science & Technology
Deputy Director/Support
Inspector General
General Counsel
SUBJECT : D/Budget, Program Analysis & Manpower

REFERENCE:

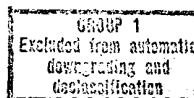
We have been officially advised that an evaluation will be made of the Defense Intelligence Agency and that consultations will be conducted with the user agencies of Defense intelligence. The DCI has been asked to express his views concerning the responsiveness and effectiveness of DIA and its participation in the U.S. intelligence community. The DCI has asked Mr. Bross to prepare background material for him on community views in regard to DIA and has asked me to prepare for him the Agency views. He will be discussing the matter with Admiral Wellborn early in December. Please let me have brief comments on any views that you wish expressed to Admiral Wellborn by close of business on 4 December.

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick
Executive Director

cc: D/NIPE

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